DON CLARKE SEMINARS

ACCOUNT MANAGER SEMINAR COURSE OUTLINE





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ACCOUNT MANAGER SEMINAR

Length: 2 day Seminar

• Day 1: 9:00am - 4:00pm | Day 2: 9:00am - 12:00pm

Seminar Schedule:

- Class Begins: 9:00am | Class Ends: 4:00pm
- Day 1 Breaks: (15 min) 10:30am & 2:30pm | Lunch: (1 hr.) -12:00pm
- Day 2 Break: (15 min) 10:30am

Course Overview:

The Account Manager Seminar is a presentation of how to keep the "big picture" macro perspective in a detail driven environment.

Course Objective:

The account manager will be taught how to always keep the big picture in mind and develop proper management of risk in an ever-changing environment.

COURSE OUTLINE:

- 1) Function And Importance Of The Account Manager
 - a. Maintaining Control
 - b. Keys to Effective Management
 - c. When to Say No
- 2) Approaching Financial Performance Issues
 - a. Financial Statements
 - b. Covenant and Other Conformity Requirements
 - c. Analyzing Historical Information
- 3) Collateral Issues
 - a. Timeliness in Reporting

- b. Analyzing Collateral Trend Cards
- 4) Availability Forecasting
 - a. Projecting Seasonal Swings in Availability
- 5) Interfacing With Support Groups
 - a. Operations Area
 - b. Audit Team
- 6) Interpreting Audit Reports
 - a. Using the Audit Report as a Management Tool
- 7) Participations
 - a. How to Lead
 - b. How to Follow
- 8) Accounts Receivable as Collateral
 - a. Aging Analysis
 - b. How are Receivables Aged?
 - c. Invoice Date vs. Due Date
 - Impact on Eligibility Parameters
 - d. Aging Codes
 - i. What they Mean
 - ii. Impact on Eligibility

- e. Detail Aging vs. Summary Agings
- f. Spread Analysis
 - i. Analyzing the Current Aging using Comparables
- g. Matching Turnover
 - i. Using Receivables Statistics Compared to Spread Movement
- h. Credit Extension and Collection Procedures
- Analyzing Receivables Concentration and Understanding the Customer Base.
- j. Ineligibility Issues
 - i. What, How Much and Why
- k. Test of Authenticity
 - i. Shipping
 - ii. Verification
 - iii. Credit Memos
 - iv. Subsequent Payments
- I. What is Dilution?
- m. Advance Rates Consideration
- n. Other Issues
 - i. Cash Control Mechanisms

ii. Reporting Considerations

- 9) Inventory as Collateral
 - a. Preliminary Considerations
 - b. Things to Look for During the Plant Tour
 - c. Accounting Systems
 - d. Classification of Inventory
 - e. Control Considerations
 - i. Taking Possession in Exit Strategy
 - f. Assessing Inventory Performance
 - g. Tests of Authenticity
 - h. Ineligibles
 - i. Calculation of the Inventory Advance Rate
 - j. Inventory Appraisals
- 10) Fixed Assets
 - a. Appraisals
 - b. Monitoring
- 11) Collateral Reporting
- 12) Monitoring Trade Payables
- 13) Legal Issues
 - a. Avoiding Precedence

- b. Fraudulent Conveyance Issues
- c. Course of Conduct Issues
- 14) Maintain Credit Files
- 15) Case Study